



OTTAWA POLICE SERVICE  
SERVICE DE POLICE D'OTTAWA  
A Trained Force for Community Safety  
Un service policier pour la sécurité communautaire

ottawapolice.ca  
@OttawaPolice

**Debbie Palmer**

Inspector • Inspecteur

Platoon, Duty Inspector / Frontline Operations

Inspecteur de service/Peloton / Opérations de première ligne

T: 613-236-1222 Ext. / Poste: 3388

3343 St. Joseph Blvd/3343, boul. St. Joseph

palmerd@ottawapolice.ca

37  
Fridg Jan 28<sup>th</sup> off  
0800-5CC Staff  
- Dinner & → REDACTED  
0830 Jan - Sweet-  
Cost - Center -  
→ order - 100 Sandwich-  
Hine tan Cakes  
→ 400 tomorrow  
- 1st - 880 Sande/Sud.  
- 854 Center - p 854 -  
- food  
- Coffee - muffins & bagh  
→ Energy Bars  
- approved -  
Trust Niblets 854  
- Lunde - 854  
- 854 - Moul →



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- RS 3 QRT - due to D/A/MS

(NRT - Station North  
- some notes)

Eqm. 5. 3000. 8000 Command

Eq. Center

- 0800 Saturday Eq.

TR-5 Bridge

Duty - 32

London - 32

York - 32

Ops - 55

255

Center drill hall -

TPS 8 horses -

22 Bodies to supplement

Troop

REDACTED

Strike

REDACTED

Brut @ - 2<sup>nd</sup> where

(QRT Tech) →



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39

REDACTED

1200

REDACTED

1500 -

Elgin/Walky

Saturday

1200 Sat Ops - Sam, Julie, Frank,  
Paul, Jamie, Schell, Brian

- Traffic Unit significant

2 veh. hit abandoned

- 416/417. Kemptville

- Kent/mulcahy - closed.

1 NSD/

- 2 Pou - Soft touch.

- all ORT/NRT -

- OPP Stand No. 1000

- to take over area of the city -

- ready to assist agencies here

17th & Leach in tomorrow staff.

2300 70-8



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Port 1a JS SW  
0800 REDACTED

- Extra Wdg. REDACTED
- Logistics
- attendance and aff
- lunches

1000 OCW NCCG

- Main Convoy Lane has arrived
- Big on Road
- Patrol won't have capacity to take calls
- Pol. Big deployed to help manage crowds
- 4000 Vch
- anything w/ Convoy Bypass - threat level.
- R.S.
- Crowd NPT - 54pm Traffic

- 40 Elgin possibly Down Road





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41

- Days held over possibly
- doubled up

Ben Frankle place pour Briefing

- Shankman? possible Briefing

25 Brodie's D/I

Duo Warner

Hurt Fair over

100 Sanders O/gc oppen

1600 Bell Rep

Frank, Sam, Trish, Sam, Jamie  
Russell, M.A. Bica

- Stable

- Large convey - West End

- do not want to double  
Sake

= opp.

Flashpoint

- Pro Shot



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42

Metcalfe / Port Cédre  
(80 pp-s office)

- 40 officers  
86 - 40

51 1500  
18 OT  
8 RS

PAIII - Same. S. & N. Rep

- all convey in new

→ 5 stepping & contingency plan

→ S/CU - 3259  
- 6044  
- 9773  
- 9904  
9982.

2100 - Ferguson

S/C - Mark Lippie 3259  
- Carlos Oliver 6044  
to be used w/ officers



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O/C Transp RD  
By Insp. Loun

2300 108



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Sundz - Jan 30 - off  
0800 SCC

4-5 Bylaw affir @  
Elgin/Hamilton must be  
with P.O.

0840 Ken Sharp

- Panaya to Heavy truck
- medics big harassed
- more aggressive
- Heavy Truck. 3 last
- no convoys today
- alexand / Postage Bldg. closed
- Prayer @ 10
- REDACTED @ 1200 P.H.
- REDACTED .mp.

and sit up @ 11.

Spt's Bylaw Lr 10-1800

0915 DC.Fr

- G/O 3 Cars (M Craig Drey)  
Purs - (Opp.)

Kavata 50' off  
across region (15) Kavata



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45

0930 Sat Rep:-

- 20-30 people on Hill

100 - sits

→ Forcing into critical perimeter

- PLT - engaged w them

- ESU → Slayer - fence

→ OPP - 50 Keweenaw - Contact

→ paramedic Buss

→ Start @ 14-1800

Charger →

- all redeployed → & footprints

changed → Staff - not safe

→ ESU - 1st - plain



10 Bodies - unperf

- ash. dz / aft / orshk CEF

Staff NORCC-

- Invis Command.

(- Leps Jordan - 2554  
- Gille  
- Shauler)



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- SD Escu -  
1040 - JAM.

- Penn: - Benni  
- Trish/Sharon

- 2 fleet officer

1140 - Dawn Ferguson OPP  
REDACTED

⇒ 18 officers to opp.  
with him  
- 14 - 2 1/2 hr  
- 15 - 3 hrs - her.

- 8 white 18 Bypn. ar

⇒

- lg en.

⇒ have radio

✓  
1155 - 18 oppie officer that work.  
14 - 1 1/2 hr



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47

8-1 4e2

-10 opp - right away

→ 9405 for 1800 h... Bus

1227 Owen Bell - former  
# Deputy yesterday

- Linn B.

→ can order to recall the  
dog → sat a collector again

→ CSD - dept/gall  
"both recommendations to be  
deployed"

→ report the duty?

- Linn / CSD

FLD - 3h5

Just Nickis

REDACTED



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48

Toronto - 72

Linda - 32

- 32

- 32

- 1683 Single room

- EY server 2 10200 / Day / 3  
meals -

REDACTED

~~1428~~ Capt Mitchell -

no airbent / do not pop.  
Lefteris

minutes of public safety  
ask - minutes of silence -

REDACTED

1428: Sit Rep - Paul, Brian, M.A.

Damir Frank, Sam, Trish, Isabelle

→ no charge in 9 wheels

→ 1000 people P.A.

- Skates Over

- aggressive drivers

- New POU coming in opp.

- no Core bus-bus





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49

→ Courts - apr. Jommes.  
→

- market / MRT:

- M Barker - Centertown

→ rep job →

1430 Linn Bianco - dinner on S. 10th  
detained / not leave TBIS

Dark - 0

1807- 18:07. And.

→ Barkhamier - V. 10th

→ John Proctor

- 1/4 Day 8 Sept.

0 -

29 →

all call back - by Chief  
800.

replied w 29 & 10 cars

→ Elgin →

→ how many officers deply 1800

→ 1800 →



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50

6x6-8pm

4 app. 1 app

- act traffic officer 2

3-4-dsg: ART.

35-40 / → 3pm 1-2-3-4

- Dan

mm

- 09--day

09-night:

→ Sgt Chabichuck

Sgt Derek Callahan. McLenaghan  
[REDACTED] - oppd

- 22 app → 8 officers  
5

up 5: 170PS → med more  
officers

28

18/ hour

DBSS off → 9 can 8 by → 2 soft  
10-8



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52

Mandy Day off Jan 31  
0600 Central - B.

- Brief -

- for Sirent?

- alt

PLT 3 want out

U/a

30-45- QRT

- 80 QRT 25 T/off  
→ 17

Sand → 582. alt

→ 17

1200 - JP P.B. K.K. M.M. S.R.

2 Permeability

- now an occupier

- Staffing &

Police Service with a police  
Service.

Containing the Crisis Point

- arch. System Barmer

- Strands Tropic Point



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143

- Jg. ins 57 Am. 7 FS

Byers E. W.:

Bob tails - cent lances -

Clair some ery metal

- booking on weekends

Rodriguez, Lydia Corrales

- SJAM 30-46 Trench left

Stop plane. 1 week ahead

- SCC-2-3 dup.

use J.D. & Revl.

- *R. Comp. Holz.*

=) Rate & Work

2) Peak  $t_R$  for the

- add #.

- Long term Staff Plan

-no radios left

Perovskitstruktur:  $\text{ABO}_3$

150

109

Tammy Norlock Schindler



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55

Tues. ~~Sept 11~~ <sup>Full</sup> Day  
Olaa - - SOC - Santa TP North  
" til 1141 LS

1415 meets VTD P.B.S.R.  
- Queen - Circle: 2. SCC

4 743.

- Cory Roberts 1st
- Michael Buch
- Megan Martin
- Legist - Jack Cellocha

1500 - Day FLO Sep -  
- Legist - Amanda Lay

1525 - 2 CEF planning +  
3 Legist - 24/27

REDACTED



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1713 Sat Nyp  
- 29 OPP.

- City Sergeant Smaller?
- OPP.

1749 - 200 Velly

- driver of 200's
- master of justice
- 232 Traders left
- Very much on foot

~~PLT~~

1736 - Michel Moin

3 Chaf. PLT - 584

- Stand PLT

- Phery Le. - all
- Cys
- Cab Leo
- Planning & Logistics

2300 10.8



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57

Wed Feb 2 - off.

0600 For Plan / Traffic  
Meth & P24-2

1000 Anne - Brian - APP.  
- Anne - Christen ops

• Brian Jones - app

wants to meet up & discuss  
deployment & how to  
use officers' log file.

- will call me when ready  
down town

1018 - Update → Peter Summary  
App deploy met  
Plt -

Quartz

Air spurs Nov. 1400

→ had air craft fair head

- Down Rooms. ??

RCVR: 1000 Van Pkys

- 131 Queen St #7-8

- War museum.

- NAc.



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58

REDACTED

- support family
- public & media Hil. Smith
- Marriott - need support
- no more busby
- holding staff @ 21st WPT
- permit request for Center
- for Sat noon - 1900
- approx 1000.
- Double End
- Barricade Snow cover
- can't be removed

11/15/15

1204 - opp. Brian & Anne.

- 12hrs - provincially deployed
- dedicated officers
- shifts

REDACTED

REDACTED

Request deployed Provincial

to start Saturday.

U/C if

Committee to 30 opp.

REDACTED





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59

- officers big help -
- 30 post → opp takes care of them even?
- Starting tomorrow?
- opp p → will be on scene w/ Elgin working with OPS
- set post & officer safety
- know where the members @ all time?
- work with the planning?
- need m.c.p.s.
- do not want them to work.
- B- h.o. 2 th
- Incident Commander Operational Sgt.
- 100% 30 Bodies → 10 hr.
- 30 officers → partners up
- 15 cars? Rens.
- REDACTED
- m.c.p.s.
- member - the opp. Drive
- specify # of cars



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1:0

- Pat Frost - , Pam Thompson
- designated leaders agi.
- Bob Price - Mac Bryden
- Cancel On Site CIC.
- Sean Level.
- Mac Bryden - right -

- Day - int 3 .  
1800 - Discuss - in the past  
duty system for OT  
+ think ok with this

Dec 10-8



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Thurs - Feb-3- off.

0800 FED-CC - SOC

0800 - AFF for Keri Saundon #1649

- J.L. Benis -

Gauthier Engholm #2449 - off.

1100 - Discussion of TF

inud TF actly Supri

- run service Centes

- Reg stone member -

→

1200 NCPCC in to

+ RCMP - 12 days

5 worn. in

Schindler, York. Rubin, vrp

335 Rel Ben

1400 S/mtch → RCMP

aprendizaje that

detus →

REDACTED



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62

1425 Nelly-

1574 988-74

1400 - Paul, Rob, Jamie...

JP spread out @ city:

getty is the same place  
= NCPOL - dq

Major incident command  
→ Brader sense of what is  
going on.

intel

14dr order the after side CEF

- PSAP

cop. big corner

center town to market

Fri / SAT / Sun /

- walking now.

→ - Ben Franklin -

Bus in.

- 1

- Senior → all track.



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63

Pay 55  
after 32  
night 41

Days 65 → 45

11- 11.

25 REDACTED 25- (24)  
- 23- (23)  
- (8)

1780 - P.B. R.B. S.R. T.F. J. +

- Level 500

- Loss of competence of community

- take back the community

1<sup>st</sup> Traffic Plan

2<sup>nd</sup> Crowd manager Plan

3<sup>rd</sup> Neighborhood Plans

2 enforcement & arrested

people under seige

- just later

REDACTED

works My friend  
Mandy



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REDACTED

afternoon W-12 E-18  
night W-15 E-17  
Duty W-15 E-18  
15

2016 - Ben Franklin - Keys for B.F.

2300 - 10-8 p.



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65 Friday Feb. 4 - Days  
0700 - G.B. - SOC

0745 - San Jose site mt @ Brentford  
- w Pen.

- Is Traffic coming back

- @1100 - Pou, PLT, NCC - to talk  
over the Structures officer.

- Traffic Plan

- E RCMP off. Red Pat

REDACTED

51:00

51:25

52:00

52:25

1800 - Lisa Bianco D. - Dixon Site

- Now wait at the agency

Mon. Chris Hurrell's

- mon's meet for the agency



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1705- Blair Punter, Amy Bond  
- need list of RCMP officers  
- to be worn in - 1 Jan 2018  
1781- 108 mids

220 108





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Sat. Feb 5. Deep

0700 - SCC. -

0800 - Coe - - CJC

Jamie P, Rod Ben, Ky.

0806 - Chief. 5

Demo - Chris Reed

0916 - P.D. 60 pulled out Demo  
- rights gone @ 10.

0945 - Oth. a - party both.  
- hot K, E. killed - not

1250 - L.B.

- members Red off. Sick. - F.P.P.

REDACTED

- Cf. to make a son

- 2 don't know of. Code.

1345 - Jakes - plan D.F.D. & M.T.O.

- saying it:

- who has greater authority



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1420 - P.B. conversation

REDACTED

2200 / 08



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59

Sun Feb 6 - Deep

0700 SCC

→ Opp. Luc Dural.

- REDACTED -

1003 - Luc Dural.

→ all officers are located & if  
gets a little hairy =

1009 - Phong Le → messier

1845 Amy Bond - 1011 p.

→ 57 a.m. → Sunday

1105 - Jones @ Cineplex

→ Shrink / footprint.

→ Sit command.

→ Check best plan.

1004 Wally - 100 -

- 50 with me

- 60 Tact Troop

- 90 extra

25 don't know

- REDACTED



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A, E

1315 - Lisa P  
Split - B  
- F

1540 Marty & Nicky  
1300 4/8 + 27 CET

- 65 OPS - no CET / shift  
30 OPS Traffic & no QRTS  
git NOV



CEF → Amended  
→ All those on CEF &  
Fixed shifts - who did  
not work this weekend  
or only worked 1 shift  
- must attend their  
regular shift on Monday  
Feb-7.

Dg - 08  
AF - 01  
N - 19



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8/17

720- Brics, J.F., L.B. P.B.

- need to split 2 hrs

A & D, B & J

12 hrs shift

10:30 > 1hr 1/4 hr OT

1740 Ben Franklin & Brics

2000 10:8



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72

Feb-7 - SCC.

0859 Palmer. Pawa

Sgt Mitchell mande

250 →

50 on ground → of 2.

- 180 POY =

20 others → Petchi to Symples

the initial 50.

- Long Rich Rowling

- Long Mark LaCasse:

email sent to Prof

0700 Antel. Livy

1000 Operations Command/Central

- P.L., R.B.

- Event Commander

~~Mark~~ Mark Patterson

1100 - Consolidated Rep/Zone

Asset usage -

over Bell

EY centers, community

Q.M., IT, Fleet, facilities

- Arrangement, Cars used



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8<sup>th</sup>

720- Brucis, J.F., L.B., P.B.

- need to split 2 DHS

A & D > B > J.F.

- 12 hrs shift

10:30 > 11:14 h. OT

1740 Ben Franklin for Brucis

2300 10:08



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- Complete # of Courtroom  
→ now -

B50 Dunn Off C:

REDACTED

→ With Scott -

CSC - unified Command Center

→ unified Command Center

→ 20-10 cruise →

→ 12 hrs →

- Incident Commander of  
people →

- Flow of information

→ Generally work

- Hotels

→ seat is down in NCRCC

1427 → Run bus with have seat in

NCRCC - Liaison

not the 70 Nelly.





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1480 Dem. - BNS - wants H/T  
- Jerry Prewest

2000 - Shift schedule -

- protected schedule.

→ NO cap - 120 hrs -

accumulates more than

120 hrs → than Cap on

- no cash out.

- Count shift - 7-1

cut low on count shifts - deal  
set OT

- Scott Pettus

2001 - Convoy to Kevin Mulvey

● Camp - Mark

app - 1006 → Western

Duba - 30 →

→ Commrades + Legions 2

Planners →

✈

2001 / 08



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75

Tues- Feb 8 - SCC

1048 Randy Arkward - calligraph  
Trade/construct - worker  
- Jeremy Mackay - 3 influence  
- Secret mth @ /400

1184- 1103 Sgt Allen Auning  
Post per Durham Reg Per  
- - - - -  
REDACTED

1235 Carole - Lacorell

187- Sgt McKenna Sean  
→ 16 people - 8 cars  
→ with 24 hrs  
0600 / 150 - St. Joe

→ D3 Grant - Randy. Dwest  
Carolyn - B. Central - D  
Beth - B. East - D  
- plus dest. Dest.



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Wed Feb 9 - Days

0700 Central Incident B/R

- Full command

mission - Hydr

- Hercules + Lolo

→ cut. Conting

- mission to end demonstration/  
occupation - unlawful + unsafe

- lawfully using full powers

- restore affected neighbourhood  
(business)

- ~~the~~ restore unlawful + unsafe  
affected neighbour (business)

- Charge / Prosecute offenders

- Engage 3 Gov't levels / civil  
society in sustainable solutions  
to movement.

- 7 Rules / End State

- Negotiation

- Seize / Contain

- Intelligence + investigation

- Robbery Reduction

- 24/7 Hours Cycles - 5-7 days

Resource Reliability

Success factors to End State



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77

8-24-72 hours 5-7 day cycle.

need all resources

- manufacturer to end 8 p.m.

- New O.P. Throatiness  
updated TRA

+ new resources / staffing

- Surge & certain

- Radar / Summary

8. Chaps laid - <sup>con</sup> results per

- outside emergency

- full supply Chaps

- POU Longit -

- Freedom Truck demo 2022

- DAP reduce Red zone  
- for any action that Red zone



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- Wonders →

- Aff. Poirer up @ 2300

→ Criminal →

1208- Pat Hays → mitty in opp.  
York-

NOC. 73 Leikin -

National operation Center

- Craig Othram opp.

Carson opp

Sgt Tim Skinner → York

Sgt Phil Lee - RCMP

→ info - Occupation

- Deployable plan

- Sustainable plan

- Legal approval to use  
our people to law -

- Wright/union → Priden/Sasser

- Spillady → Wellington &

- Monday - Kent & STSM

RCMP Darwin - Tucker? Post



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79

- Canada: wide demo
- rules of engagement to the trucks
- resources reliability
- they are here to plan for deployment
- advisor to embedded plan
- confirm no resources & city

018- NOC: Leiker

- DO - off shift
- on shift

2130 Notes to GB for staffing  
for next day. →

Assigned to NOC

0900 108



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- 80
- ① Thurs. Feb-10-
- 0700 NDC- RCMP- Porcupine
- - Tomlin <sup>with</sup> - Peel -
  - Brad - OPP.
  - - Tim Hodgins -
  - Carson -
  - Comm. Cpl.
  - deployment pl.
  - Legistics, Harri
  - Engr. Prods
  - R
  - Scaling up to plan...
  - need Command Staff.
  - RCMP. Chap. Porcupine
  - Cross section of Canadian Protesters
  - Bring cops from across the country -
  - Community Cops, PLT, SPD,
  - Back OPS out of Forts Point.
  - incredible racial stuff
  - Bring relationship -
  - slowly reduce Forts Point.
  - Community Service office
  - CPO3 -
  - gathering,



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81

- negotiate them to drive out
- no hard tact.
- Tact & militancy embedded in Protest
- is leaving them to respond to
- fact that response.
- post facto disavowals.
- \* Smartguts?
- \* measurable responses
- needed to continue them
- very process? Censor
- Slowly - Peel:
- Build a police Service with a police:
- OPS continues to go back to p.
- negotiate this down to a more
- manageable size -
- messenger today & continuous
- Coordinate message
- no plain messaging
- other officers' never start
- start -
- Police the protest & win-win
- p 7 days straight
- no impact.





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- PLT = Stockholm syndrome
- Various risk; refusal to work
- Community resource plan
- Contingency plans
- all chiefs will continue to speak w Chief
- meeting today @ 1400 hrs w Chief
- Community initiative
- ops don't host
- list the community units do
- re-mobilize the streets when street is cleared -)

Turn off to Sgt Chris Pheasant  
late morning -  
1200-1300 off afternoon



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Sup. Fall. 20. Day

0800 - Becker

1101 - R/S - Shift schedule

- amended changed 3 gals

B.S. - Keep 4 same sched

B - day

D - night

original - switch them

1351 Shift schedule

- 378

1726 - Quan. McHenry

1756 advised Quan that they are  
free to go.

1826 San Fang. & meals - 12.50 meals

to 250 - 50 gals 7th.

\* RLT - Sparks -

-



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29

- Robt. Bernier / Drummond  
1925 - Staff / Planning / Logistics  
- Auden City wants to go  
- Jeff Leblanc, San Felipe  
- Mark Milne, K/G, T.M.,  
M.G., P. Lee, San Roberto  
- OPT - Market, Mchyzif...  
- Tax Capabilities - Robt. C...  
- end of Day. Mchyzif...  
- Queen / Elgin - Cruisers.  
- 21 N/S  
- Target of Core.  
+ Summary

2000108



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Mon - Feb 21 - Day

0800 NOC.

1100 M & P Parliamentarily primary  
Can I get through Gates to  
Parliament - told to walk  
to Kent

→ will deal w/ this - M & has  
Pickup of ID → sent to M &  
- will advised Brief for BOV.

1215 Mark Wilkerson confirmed  
he will be taking all the things  
from TPS, Peel, OPP for  
management.

1315 Sit Rep -

Power: OPP, OPS,  
no intel of any ~~new~~ coverups  
- or coverups coming -  
- medium & internal internal merge

1330 Trust F. came into meet  
to ask about turn over of  
all planning files - ASAP  
- I pulled Mark N. & he



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91

will speak to Andrew for  
Pull in regards to what  
is needed to get files  
turned over.

2 function:

immediate help with  
hard documents to file  
→ MCM Train Coordinator.

- to sit with Andrew

→ File Coordinator that  
and a power case specialist  
& MCM principle plan,  
initial reports, officer resources  
- @ tax, drafts, email them  
not set up for power case  
on MCM format.

MCM.

- Rob. Drummond to be core of the

#. 250 each. VPP/Recap

# 376/24.

Pgm

200 10:8



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92

Tues. Feb 22 - 1

0800 @ McChertch

- Al med - Staff in PCD

0945 - P.B.

Bureau d'exam. > Hlth. S.

Steve. Dem ➔

REDACTED

1081 Hwy 3 P24 - 875 OPP Ran  
220'

1200 - noon - Stephanie McCand

- 90% intelligence report

- Huntshotch Story - post

1500 FCPCC. Supt / hup

1616 - water low - 17

St Thomas - 3

Hanilton - 19

Brand Ford - 8

Bulky - 6 = 53

Reuther - 21 - > 35

Italeri 14 - ➔



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1620 WTF + R.B.

1 CRT - Ridcoo/

1800 108



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94

Wed. Feb. 23.

0800 Ingrid.

Spicely to look @ the

1CO - Bray MH to WOG.

But not ideal - also

mess.

looking for to see WOG.

1010 Sit Rep.

- Per: intell lead.

3 PO4 teams

K.B. mandate - Cuckly

no intel.

1715 Planning/Staff: 3 mess

- Emerging dist pulled

- Common law authority

- Case law

- prevention of crime &

Public safety

- determining access to not secure

intell/

HTA 216 - check vch

Trucks, flags





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95

7 people allowed to protest  
and be there

- Fence - hard doing well
- status point
- Stop screening of people
- observations points

2000 / 8-8



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Thurs Feb 24 Day

0800 Leiker

0900 PSB-meeting

Planning - development

- normal operations Monday

1137 J.L. - 3.5 Star 4-

- additional Consideration

1300 Sit Rep R.B.

- posture - not going

- city water 4 days

- Stay in position till Sunday

- Power nothing

- PCT - Snatch

- intel - nothing

1960-10-8